

# **Group Chief Operating Officer**

## **Job Description**

| Team:             | Executive Committee   |  |
|-------------------|---|--|
| Line Manager:     | Chief Executive   |  |
| Line Manager for: | Group Directors, UK Responsible Officer, agreed Heads of Department |  |
| Location:         | Sheffield/Hybrid  |  |
| Salary:           | TBC   |  |
| Hours:            | 35 hours, Monday to Friday  |  |

### **Purpose and Objectives:**

- Working with the Executive Committee, support the Chief Executive and Board in leading and
  developing NOCN as a well-respected UK and International technical and vocational education and
  skills charity to support people to obtain the skills for employment, self-employment and career
  development through a wide variety of means including, but not exclusively, assessing and
  certificating apprenticeships, qualifications, assured courses/CPD, SMART cards, on-line
  programmes, NOCN Skills Passport, training and consultancy.
- Co-ordinate and manage NOCN's day-to-day business operation and processes, including UK based staff and contracted personnel to efficiently and competitively deliver, in accordance with both regulatory regimes for NOCN products, and the needs of employers, centre and learners for nonregulated skills products; both for UK and international.
- Oversee the awarding operations of the Group Director Awarding's responsibilities. [Note the Group Director Awarding also undertakes the regulatory duties of the Responsible Officer who will report on regulatory matters to the Chief Executive, Board and relevant Committee as the Ofqual Governing Body.]
- Support with information, as appropriate, the Chief Executive in undertaking their responsibilities for strategic positioning, international delivery and policy influencing.
- Work to continuously increase the number of people that benefit from NOCN's technical and vocational education and skills activities, by growing NOCN through internal development of products and services as well as acquisition where this is appropriate and viable.

#### **Duties and Responsibilities:**

#### Leadership

- In accordance with the Board and Chief Executive requirements to manage the business operations
  to delivery NOCN Group's UK and international charitable and business activities to match the
  charity's objects and be proactive and responsive to customers, learners, apprentices and
  cardholders needs.
- Support the main NOCN Group Board, the various subsidiary Boards, and Chief Executive to
  establish and implement the vision, mission, and strategy for NOCN Group as a technical and
  vocational education and skills charity.

| Last edited: 28/06/2024                      | Last edited by:                  |
|--|----------------------------------|
| Group Chief Operating Officer NOCN June 2024 | <i>Page</i> <b>1</b> of <b>5</b> |



- With the Chief Executive and Executive Committee, develop the business strategy for the Group and the annual business plan for the Group and subsidiaries; aligning UK and international services.
- Oversee with the Chief Executive and Executive Committee the delivery of the agreed annual business plan and take corrective action as necessary.
- Set the direction for the portfolio of services and products that NOCN Group and its subsidiaries will
  provide. This to include, but not be limited to assessing and certificating apprenticeships,
  qualifications, assured programmes, SMART cards, NOCN Skills Passport, on-line programmes
  training and consultancy.
- Be a member of the Executive Committee and deputise for the Chief Executive as agreed.
- Ensure the necessary major decisions are made at the appropriate times and resulting actions then implemented.

#### **External Communication and Promotion**

 Support with information, as appropriate, the Chief Executive in undertaking their responsibilities for strategic positioning, international delivery and policy influencing. [Note the Chief Executive is the external voice of NOCN]

#### Management

- Manage the delivery of the Group UK based business operations, which includes the support to international programmes.
- Attend Executive Committee meetings and support the Chief Executive in ensuring financial sustainability and delivering good qualify services and products.
- Chair the Operations Group of the Group Directors and Heads of Department monthly meetings.
- Ensure clear and relevant performance management systems and reporting at the various organisational levels, including the Boards are in place and effective.
- Agree the pan-Group projects and objectives for Executive Committee members with the Chief Executive, and incorporate with Director PDRs.
- Support the Chief Executive with the review of the Group and subsidiary performance against business plan and targets and agree any remedial actions with the relevant Group Director or Heads of Department.
- Set the detailed objectives and targets for the Group Directors and carry out their PDRs.
- Manage, with the Group Directors the growth of NOCN Group and subsidiaries through internal development of products and services as well as acquisition where this is appropriate and viable.
- Support the Chief Executive in the development of the Group wide strategies for customer experience, talent development, succession planning, management, financial sustainability, digital delivery and improvement.
- Develop the middle management personnel to ensure effective management of the organisation and its subsidiaries, including putting in place succession planning.
- Contribute to the Group's people and development training plans and budget.

#### **Regulation and Compliance**

- Ensure, with the Group Directors the regulatory activities of NOCN are delivered in a compliant manner.
- Manage with the Group Directors quality assurance activities.
- Ensure with the Group Directors and Heads of Department that NOCN maintains its good reputation as a well-regarded regulated educational and skills charity in the UK and internationally.

| Last edited: 28/06/2024                      | Last edited by:                  |
|--|----------------------------------|
| Group Chief Operating Officer NOCN June 2024 | <i>Page</i> <b>2</b> of <b>5</b> |



# **Key Relationships:**

| Internal | Board of NOCN Group and subsidiaries                         |
|----------|--|
|          | Group Directors  |
|          | Heads of Departments   |
|          | Managers   |
|          | NOCN Staff   |
|          | NOCN Delivery Partner personnel, where appropriate           |
| External | Government Regulators in UK                                  |
|          | Governmental stakeholders as required                        |
|          | Major Training Partner Organisations such as AoC, AELP, BACH |
|          | Educational and Skills Press                                 |
|          | Customers  |
|          | Suppliers  |

| Last edited: 28/06/2024                      | Last edited by: |
|--|-----------------|
| Group Chief Operating Officer NOCN June 2024 | Page 3 of 5     |



# **Person Specification**

| Section       | Criteria  | Essential / | Ass         | essment Meth | nod  |
|---------------|---|-------------|-------------|--------------|------|
| Section       | Gilleria  | Desirable   | Application | Interview    | Test |
| Education and | Level 2 in Literacy and Numeracy as a minimum.  | Essential   |             |              |      |
|               | Post Graduate Level 7 qualification or equivalent experience or working towards.      | Essential   |             |              |      |
| Personal      | Evidence of continued professional development.                                       | Essential   |             |              |      |
| Development   | Professional membership of an appropriate body.                                       | Desirable   |             |              |      |
| •             | Management and leadership qualification.  | Desirable   |             |              |      |
|               | Leadership role within a complex and similar organisation such as a Group of          | Essential   |             |              |      |
|               | companies and/or not-for-profit organisations.  |             |             |              |      |
|               | Experience of operational management and planning in a complex organisation.          | Essential   |             |              |      |
|               | Recent and extensive experience of working in the technical and vocational            | Essential   |             |              |      |
|               | education and skills sector including some or all of apprenticeships, regulated       |             |             |              |      |
| Experience    | qualifications and carding in one or more of construction, engineering, manufacturing |             |             |              |      |
| Expendince    | and technology.   |             |             |              |      |
|               | Proven experience in leading and developing a commercial business either private      | Essential   |             |              |      |
|               | or not-for-profit.  |             |             |              |      |
|               | Experience of working with diverse stakeholders including training providers and      | Essential   |             |              |      |
|               | employers.  |             |             |              |      |
|               | Experience of UK and international skills development markets.                        | Desirable   |             |              |      |
|               | Experience of working with acquisitions and partnering agreements/JVAs.               | Desirable   |             |              |      |
|               | Knowledge of strategic leadership and management, visioning and planning.             | Essential   |             |              |      |
|               | Knowledge of challenges facing the technical and vocational educational and skills    | Essential   |             |              |      |
|               | sector.   |             |             |              |      |
|               | Knowledge of regulated education and skills markets.                                  | Desirable   |             |              |      |
| Knowledge     | Knowledge of strategic market analysis and business planning.                         | Desirable   |             |              |      |
| Kilowieuge    | Knowledge of assessment and credentialing.  | Desirable   |             |              |      |
|               | Knowledge of some corporate support functions such as customer services, finance,     | Desirable   |             |              |      |
|               | HR and IT.  |             |             |              |      |
|               | Knowledge of organisational development.  | Essential   |             |              |      |
|               | Knowledge of the education and skills funding systems.                                | Desirable   |             |              |      |
|               | Strategic leadership skills and demonstrate the ability to provide this across a      | Essential   |             |              |      |
|               | complex range of business activities including different technical areas as well as   |             |             |              |      |
|               | some of the support functions such as customer service, finance, HR and IT.           |             |             |              |      |

| L | ast edited: 28/06/2024                       | Last edited by:                  |
|---|--|----------------------------------|
| ( | Group Chief Operating Officer NOCN June 2024 | <i>Page</i> <b>4</b> of <b>5</b> |



| Continu      | Outtoute   | Essential / | Essential / Assessment Metho |           | nod  |
|--------------|--|-------------|------------------------------|-----------|------|
| Section      | Criteria   | Desirable   | Application                  | Interview | Test |
|              | Approachable by staff at all levels in the organisation.                       | Essential   |                              |           |      |
|              | Strategic planning of a range of business activities.                          | Essential   |                              |           |      |
|              | Good communicator.   | Essential   |                              |           |      |
|              | Excellent at stakeholder management and developing professional relationships. | Essential   |                              |           |      |
|              | Critical thinker.  | Essential   |                              |           |      |
| Skills and   | Clear and quick decision making.   | Essential   |                              |           |      |
| Personal     | Calm and resilient.  | Essential   |                              |           |      |
| Attributes   | Numeracy and statistical skills.   | Essential   |                              |           |      |
|              | Commitment to equality, diversity and inclusion.                               | Essential   |                              |           |      |
|              | Commitment to the organisation values (Responsive, Supportive, Honest,         | Essential   |                              |           |      |
|              | Sustainability, Open, Innovative and Respectful).                              |             |                              |           |      |
|              | Flexible attitude towards work and working hours.                              | Essential   |                              |           |      |
|              | Willingness to travel within the UK and on occasion international.             | Essential   |                              |           |      |
|              | Working with Others  |             |                              |           |      |
|              | Team Working.  | Essential   |                              |           |      |
|              | Communication and Influencing.   | Essential   |                              |           |      |
|              | Customer/Learner Focus.  | Essential   |                              |           |      |
|              | Getting the Job Done / Delivering Outstanding Results                          |             |                              |           |      |
| Core         | Achievement of Core tasks through self-management.                             | Essential   |                              |           |      |
| Competencies | Making informed decisions.   | Essential   |                              |           |      |
|              | Adaptability.  | Essential   |                              |           |      |
|              | A Focus on the Future  |             |                              |           |      |
|              | Leading, Coaching, and empowering people, teams and building teams.            | Essential   |                              |           |      |
|              | Innovation, creative thinking, and solution focussed.                          | Essential   |                              |           |      |
|              | Commercial focus.  | Essential   |                              |           |      |

| Last edite | ed: 28/06/2024                        | Last edited by:                  |
|------------|---------------------------------------|----------------------------------|
| Group Ch   | nief Operating Officer NOCN June 2024 | <i>Page</i> <b>5</b> of <b>5</b> |